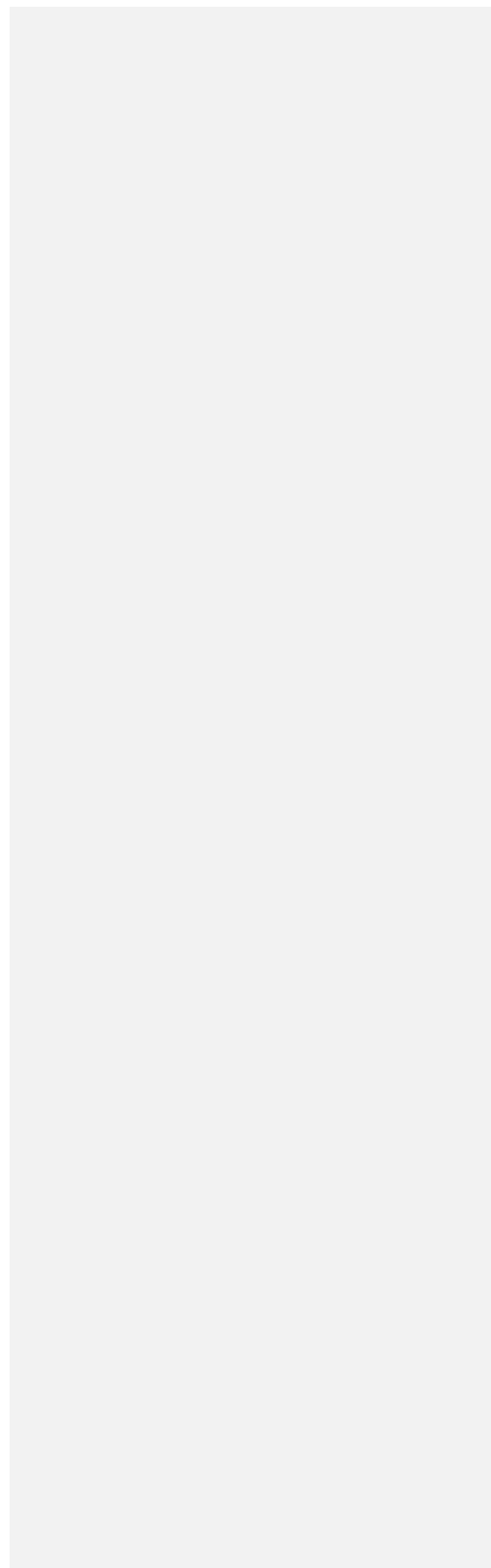


Sustainability Report 2022



Content

1.	Statement by Executive Management Team	04
2.	Company highlights	08
2.1	Devoted to wind	10
2.2	Values	12
2.3	Code of conduct	14
3.	Our approach to sustainability	18
4.	Valuing people	20
4.1	Health and safety	22
4.2	Occupational injuries	28
4.3	Human and labor rights	32
5.	Minimizing carbon footprint	36
5.1	Greenhouse gas (GHG) emissions	38
5.2	Science-based targets	44
5.3	Renewable electricity	46
5.4	Managing resources, minimizing waste and water	46
6.	Promoting clean energy	48
6.1	Innovation	50
6.2	Cost out	54
7.	Advancing business ethics	56
8.	Data	62

Statement by Executive Management Team

2020-2023 will undoubtedly be years to remember: Covid-19 continued to disrupt the lives of billions of people worldwide. Governments as well as businesses have had to adapt.

Global supply chains have been vulnerable, and will continue to be so, and this will have an impact on both costs as well as shipping/transportation means, and thereby also a potential impact on the CO2 emissions.

Climate change has gained increasing momentum and relevance in recent years. Renewable energy and wind play a significant role in moving away from fossil fuels and towards a more sustainable future.

We at Jupiter Bach are devoted to wind and we are both proud of and dedicated to work in an industry that helps combat climate change, eventually making the world a greener and better place.

We believe being close to the markets will reduce the CO2 footprint of our supplies to the market.

Photo: XXX

At Jupiter Bach, our core values

- We deliver
- We innovate
- We care

Continued commitment to the UN Global Compact and SDGs

UN Global Compact, its 10 Principles and UNs Sustainable Development Goals (the SDGs) are fundamental to our sustainability strategy. Jupiter Bach has been a signatory to the United Nations Global Compact since 2019. The compact's 10 principles, along with 5 of the UN's Sustainable Development Goals (SDGs), are fundamental to our company's sustainability strategy.

With this report, we in the Executive Management Team reconfirm these commitments. Based on the UN's 10 principles and 5 SDGs, we've crafted our own sustainability strategy. It consists of our 4 pillars:

- Valuing people
- Minimizing carbon footprint
- Promoting clean energy
- Advancing business ethics

Minimizing our carbon footprint

Both the products we make and our core values reflect our determination to minimize our carbon footprint worldwide. Through specific actions, and changes in corporate behavior, we are on a journey to continuously support the UN Sustainable Development Goals and their related initiatives.

To mention one, our sustainability commitment since 2020 includes the increase of use of renewable electricity in all our manufacturing plants, resulting in a significant reduction in CO₂ emissions in our indirect GHG emissions. In addition, as we gradually continue to raise the bar, in 2021 Jupiter Bach officially committed to science-based targets for long-term CO₂ reduction. Another key initiative includes projects dedicated to new sustainable solutions, such as increasing our use of recycled rather than virgin materials.

Our success is built by our people

Our global employees are the foundation supporting these values. Everyone here plays a crucial role in achieving our sustainability road map. As an employer, we recognize the paramount importance of attracting and retaining talent in today's competitive work environment. Achieving this requires the full focus of our entire global group.

In Executive Management, we're dedicated to continuously improving Jupiter Bach as a place to work, actively investing in the development of every single employee and each one of our job sites worldwide.

A big thanks

At Jupiter Bach, we will continue making an active and lasting contribution to society, improving the global environment for all future generations. We constantly engage with our employees, owners, customers, suppliers, and partners to ensure the necessary focus and effort to achieve these important goals. A big thank you to everyone involved in making this happen.

Sincerely

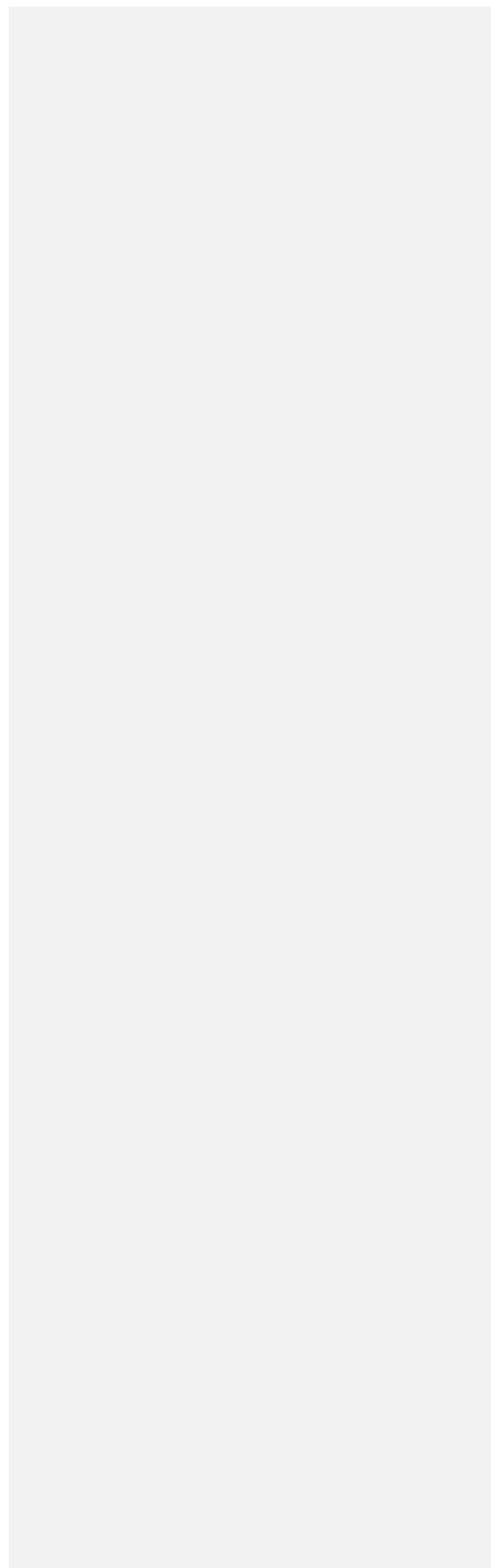
– The Jupiter Bach Executive Management Team

2. Company highlights

2.1 Devoted to wind

2.2 Values

2.3 Code of conduct



At Jupiter Bach, we are committed to taking action and fighting for a better world.

2.1 We are devoted to wind

Jupiter Bach is devoted to wind: 100% of our business is focused on the wind industry.

We are global no. 1 in the field of designing and manufacturing nacelle and spinner covers. Within the field of nacelle and spinner covers we are best-in-class, and our track record includes more than 70,000 wind turbines around the world, contributing to the global energy sector's transition to clean power.

As market leader, we help drive the industry by challenging the status quo, lowering wind power's Levelized Cost of Energy (LCoE) and continually raising the bar for collaboration.

We currently have 6 production sites, 60,000 m² of manufacturing and assembly capacity, and more than 1,000 employees. By continually exploring opportunities in emerging markets, we help OEMs bring even more wind power to the world. Today, we have a global presence with headquarters in Denmark and manufacturing/assembly sites in China, Lithuania, Poland, USA, and Denmark.

Best-in-class technology

Our core business is to design and supply nacelle and spinner covers with maximum customer benefit at minimum cost. For both off- and onshore wind turbines, we design and manufacture vacuum-infused composite solutions.

Setting new standards

As the market leader within our field, we help drive the industry by challenging the status quo and lowering wind power's levelized cost of energy (LCOE).

Close collaboration with customers and constant innovation enables us to drive continuous improvement, setting new standards and achieving the most competitive total cost in our field.

Global presence

HQ in Denmark

1,000+ global staff

6 business units

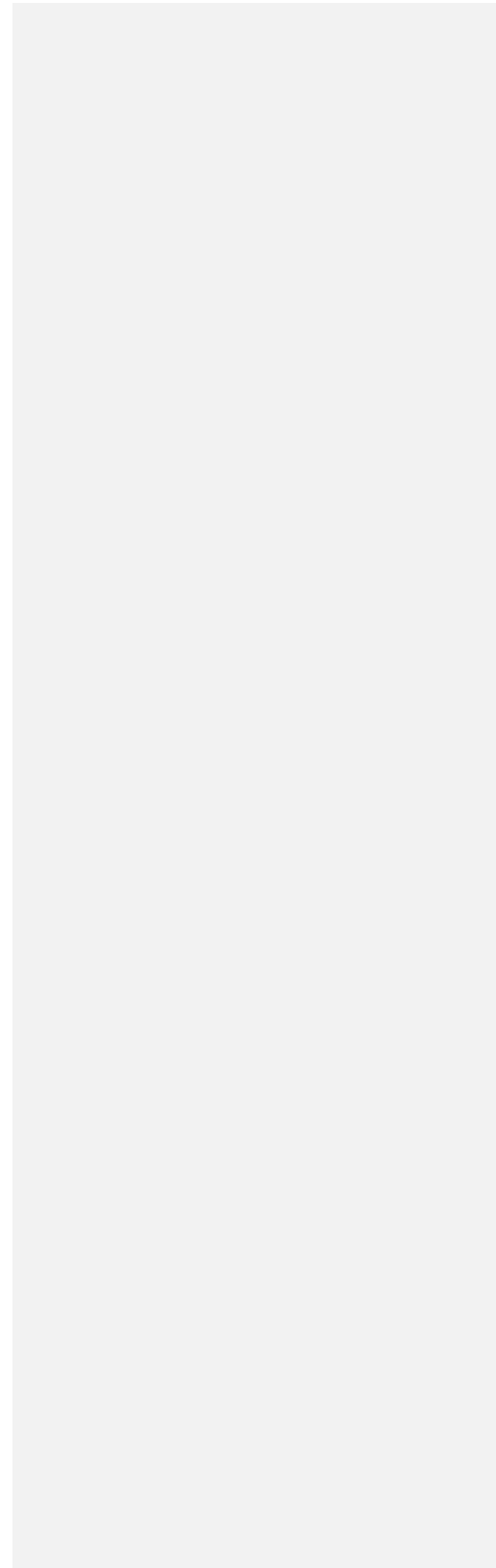
60,000 m² production floor

100% focus on wind

ISO9001 certified

ISO14001 certified

ISO45001 certified



2.2 Values

We deliver

We innovate

We care

These are our core values and this is how we do business.

To us, WE DELIVER means:

- We stay focused in order to deliver on our commitments.
- We align expectations.

To us, WE INNOVATE means:

- We approach new ways of thinking with curiosity and open-mindedness.
- We empower our people to act in order to find new solutions.

To us, WE CARE means:

- We operate responsibly with respect for people, planet and profit.
- We strive to continuously develop our people and organization.

2.3 Code of conduct

At Jupiter Bach, our code of conduct sets out the basic values of our company concerning personal and corporate responsibility.

The purpose of this code is to ensure that everyone working on our behalf, including all employees, business partners and suppliers, know exactly where we stand.

Our code sets out clear and transparent commitments and expectations about how we do business at Jupiter Bach. Put simply, we will always choose no business over bad business.

Responsible operation is in our DNA

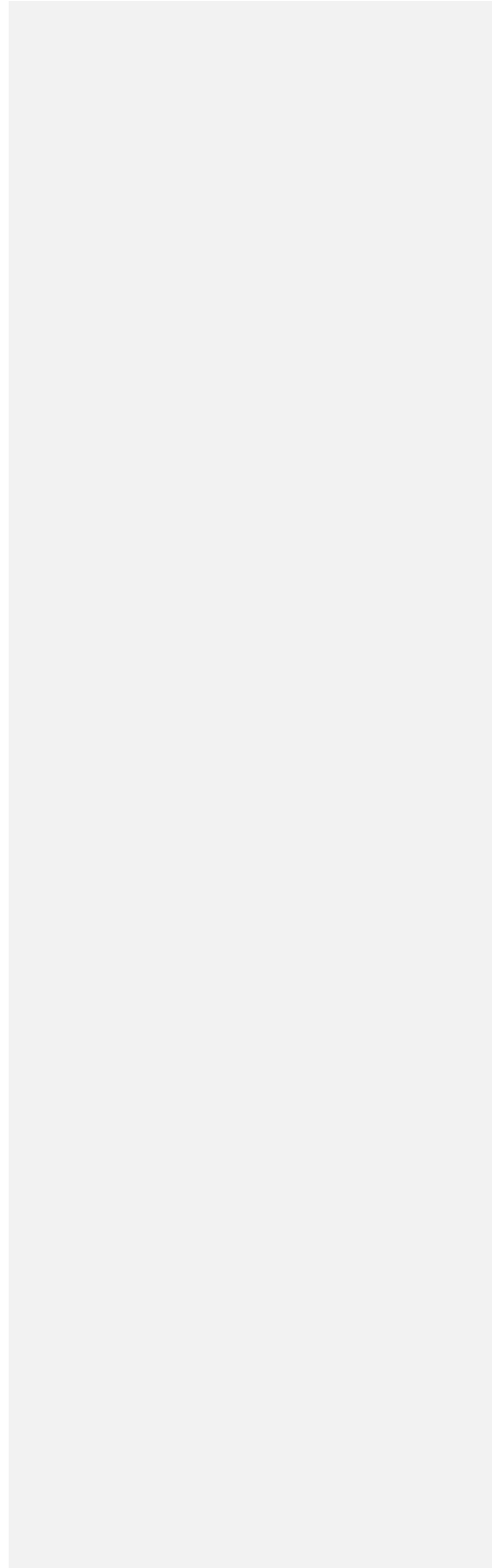
Our code of conduct was established following the merger between BACH Composite Industry and Jupiter Group in 2017. We renewed these commitments in 2020, developing 2 new codes of conduct.

These share the same basic content while being specifically tailored to two groups: our employees and suppliers. To read more about how we renewed and implemented the codes, please see section 7. To read our full code of conduct, please visit www.jupiterbach.com.

Our code of conduct includes

- Compliance
- Human Rights and Labor Rights
- Ethical Business Practices
- Environment, Health, and Safety

3. Our approach to sustainability



Our corporate spirit is WE CARE

At Jupiter Bach, we believe that being market leader also means leading the way in sustainability. Following what United Nations defined as sustainable company, we do our part to achieve “peace and prosperity for people and the planet, now and into the future.”

To help achieve this, Jupiter Bach is a strong supporter of the United Nations Global Compact and Sustainable Development Goals. These globally recognized principles and goals inspire the four unique pillars of our sustainability strategy.

5 SDGs and 10 principles

We support the UN Sustainable Development Goals (SDGs). We have selected the 5 goals where our work can have the most impact and create the greatest benefit. To further demonstrate our commitment, we are a signatory to the UN Global Compact. We work systematically with its 10 universal principles, incorporating them into our business processes, policies, and code of conduct.

4 pillars strategy

Based on the UN’s 10 principles and 5 SDGs, we’ve crafted our own sustainability strategy. It consists of our 4 pillars: Valuing people; Minimizing carbon footprint; Promoting clean energy; Advancing business ethics.

Within each of the 4 pillars, we track performance and set targets for improvement.

Valuing people

8 Decent work and economic growth
16 Peace, justice, and strong institutions

We support UN Global Compact

Principle: 1-6

Minimizing carbon footprint

13 Climate action
12 Responsible consumption and production

We support UN Global Compact

Principle: 7-9

Promoting clean energy

13 Climate action
7 Affordable and clean energy

We support UN Global Compact

Principle: 7-9

Advancing business ethics

16 Peace, justice, and strong institutions

We support UN Global Compact

Principle: 10

4. Valuing people

- 4.1 Health and safety
- 4.2 Occupational injuries
- 4.3 Human and labor rights

4.1 Health and safety

Our people are our greatest asset.

Instead of waiting for stricter regulations, we have established our own to surpass them, safeguarding our people, and looking ahead, setting tomorrow's safety and workplace standards today.

We believe that every place we operate worldwide, working conditions at Jupiter Bach must be healthy and safe. A key part of safeguarding the well-being of everyone is our ISO45001-certified global Health and Safety Management System. By constantly improving this management system, we ensure safe working conditions everywhere we operate, no matter where they choose to work. To ensure this, all our global facilities are certified in compliance with ISO 45001.

In addition, our policies consistently strengthen Jupiter Bach as a welcoming, diverse, and socially responsible workplace, where labor and human rights are never compromised.

To read our health and safety policy, please visit www.jupiterbach.com.

Photo: XXX

Safety First

Everywhere we operate, these three habits ensure everyone puts safety first:

To us, **Safety First** means:

Think Twice:

Take a moment up front to ensure that your behavior and actions are safe.

Take Care:

Always take care of yourself, your colleagues, and others around you.

Take Away Hazards:

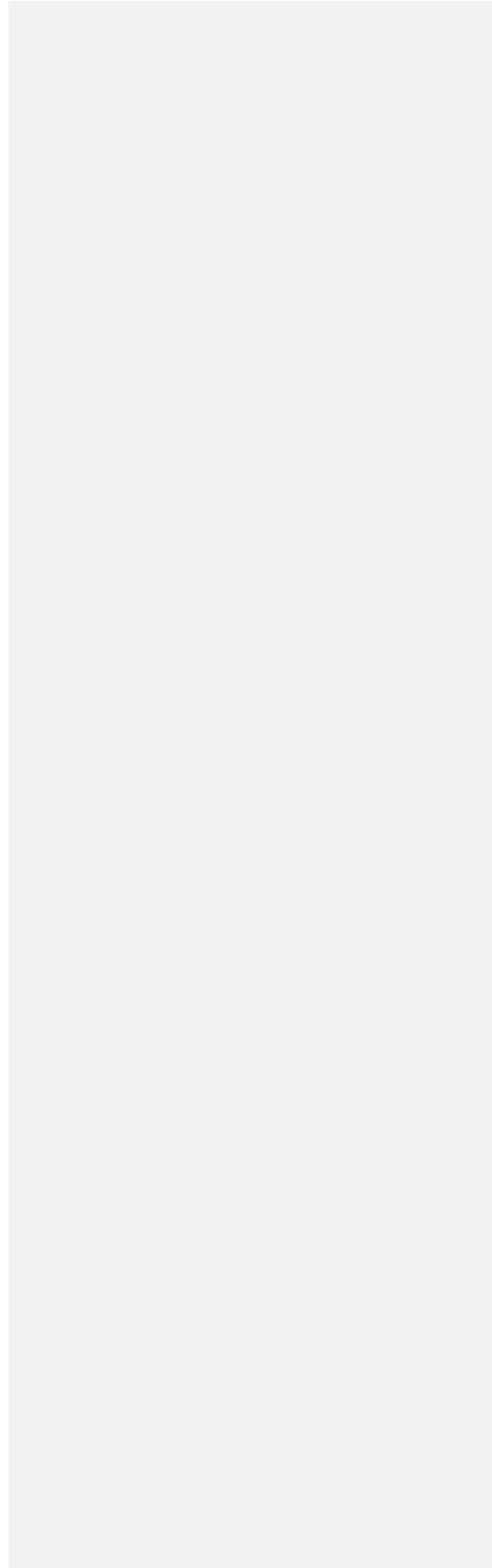
Be proactive and remove any hazards you see to avoid unsafe situations.

Safety first – not an act, but a daily habit

At Jupiter Bach, the health and safety of our people is paramount. In addition to the excellence of our safety equipment, we strive for the best safety culture in the industry and our safety culture and behaviors are of the outmost importance. Since 2020 when the three safety behaviors were implemented, our employees have received continuous training at all sites and those safety behaviors are promoted to become part of our daily habit.

Besides, regular safety walks, internal audits, safety inspections and encouragement to employees to report all near misses observed in our workplaces have been demonstrated as good practices to lead our effort to our zero injuries ambition target.

Photo: XXX



4.2 Occupational injuries

Minimizing safety risks towards injuries reduction

Constant efforts are necessary to keep decreasing number of injuries at the workplace, by minimizing health and safety risks and pursuing our goal of zero injuries. Our performance is monitored through our main KPI in terms of safety, frequency of lost time injuries.

Since the implementation in 2020 of our 3 Safety Behavior guiding principles (Take Care, Think Twice and Take Away Hazards) we have seen a significant reduction in the number of injuries overall and lost time injuries by 70%. Regular safety walks, internal and external audits, safety inspections as well as initiatives to encourage employees to report all near misses observed have been demonstrated as good practices within our Health and Safety management systems to promote safety culture, raise safety awareness and drive our efforts to reduce injuries at all our sites.

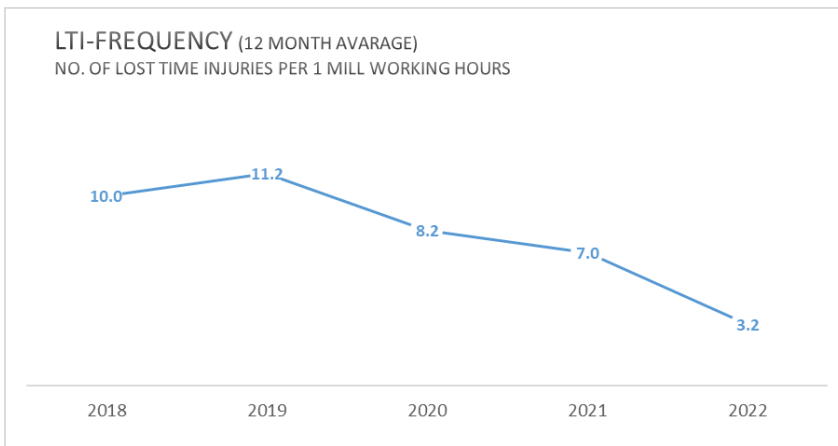


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Our commitment to providing and promoting healthier and safer work environment at our workplaces pushed us to develop continuous improvement and minimize those risks related to the use of harmful chemicals whenever possible. As an example, the replacement of acetone by more environmentally friendly and safer cleaner such dibasic ester (DBE), a non-flammable and readily biodegradable, has made a significant difference regarding exposure to employees by decreasing potential air emissions at the workplace among other further risks.

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2022 achievements

- LTI-frequency reduced by 65% corresponding to 3.2 LTIs per 1 million working hours by year's end
- Renewal of our Health and Safety 45001 multisite certification for all our sites

2023 commitment

- Keep reducing all type of injuries, particularly lost time injuries to reach our 2023 target of 3.0 LTIs per 1 million working hours
- Continuous improvement in our workplaces by implementing digitalization to promote safety awareness

4.3 Human and labor rights

Signing the UN Global Compact, we promised to do our part to advance business ethics and oppose corruption in all its forms. This commitment is a part of our code of conduct. To learn more, please refer to section 2.3.

Strength in diversity

Diversity makes Jupiter Bach not just inclusive, but smarter and stronger.

We are firmly committed to providing equal opportunities for all, in every place we operate worldwide. We enforce high standards by setting uniform global requirements which often exceed legal legislation.

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Across JB, the proportion of women increased up to 38% in 2022 by the end of the year. That shall make us to put more focus on gender distribution and continue our efforts in promoting diversity and addressing gender equity at all levels of the organization.

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Supply Chain

We advocate for human and labor rights throughout our supply chain, using them as a key measure in evaluating our suppliers. As part of our approval process, we require suppliers to demonstrate their commitment to our rights requirements by signing the Jupiter Bach supplier code of conduct.

We also perform regular audits of suppliers, ensuring that they live up to our standards for human and labor rights. Since 2021, supplier audits are regularly conducted where sustainability commitment is also assessed, giving value to business ethics regarding our supplier preferences.

5. Minimizing carbon footprint

5.1 Greenhouse gas (GHG) emissions

5.2 Science-based targets

5.3 Renewal electricity

5.4 Managing resources, minimizing waste and water

To minimize Jupiter Bach's environmental impact, our Global Environmental Management System oversees all aspects of our operations. Under this system, our headquarters and all our global sites are certified according to ISO14001. This enables us to set uniform requirements throughout the company, tracking performance via accounts covering our carbon footprint, waste generation and water consumption.

5.1 Greenhouse gas (GHG) emissions

Jupiter Bach is firmly dedicated to shrinking our carbon footprint and combating climate change.

To achieve this, we've committed to developing ambitious long-term science-based targets via the Science Based Target initiative.

We calculate our carbon footprint according to the Greenhouse Gas (GHG) Protocol, an internationally recognized standard for determining and managing greenhouse gas emissions. Calculation carbon footprint underwent external validation by an external expert to ensure calculation reliability.

To concentrate our efforts where they will count most, we use our GHG inventory as the basis for our reduction's targets. Therefore, as committed in our last report, we have expanded our GHG inventory by including full scope 3 emissions. Scope 3 emissions include other indirect emission, such as purchased raw materials, transportation, waste disposal, business travel or employee commuting.

Since 2019, we have measured our carbon footprint, using 2018 as the base year for our scope 1 and 2, and 2019 for our scope 3 emissions.

Direct emissions, scope 1

Scope 1 covers direct GHG emissions from owned or controlled sources.

For Jupiter Bach, the major scope 1 emissions include natural gas, fuel used for power generators, volatile organic compounds (VOCs) and company owned vehicles.

About scope 1, a decreased by 27% is observed in total emissions since 2018, also thanks to some improvements implemented at our sites that also contributes to a better working environment.

As examples, the constant reduction of VOCs with the switch from solvents with high quantity of volatile organic compounds such acetone by more environmentally friendly product as dibasic ester (DBE) as well as the minimization of spray adhesive in lamination process by hot melt adhesive wherever possible have significantly contributed to that reduction. Hot melt glue adhesive is solvent free solution with no VOCs emissions.

Photos: XXX

Emissions from electricity and district heating, scope 2

Scope 2 comprises emissions from the generation of purchased electricity and district heating. Due to our commitment to continuously use as much as electricity from renewable sources as possible, scope 2 emissions accounted for about 5 % in 2022 of total CO₂e emissions. It is estimated that switching to renewable electricity will lead to substantial savings in total emissions, incl. scope 3.

Indirect emissions, scope 3

Full scope 3 emissions account for all other indirect emissions that occur across the value chain, including upstream and downstream emissions. For Jupiter Bach, scope 3 emissions related to purchased raw materials (purchased goods and services), capital goods (incl. plugs and molds), fuel and energy-related activities, upstream and

downstream transportation and distribution, waste disposal, business travel, employee commuting and end-of-life treatment of sold products.

Full scope 3 has been calculated since 2019, including all emissions as consequence of activities appointed above. What observed is that raw materials purchased accounted for more than 90% of scope 3 emission all years. Fabrics (fiberglass mats) is our main contributed in terms of emissions, followed by chemicals. Both categories contribute to about 80% of the total scope 3.

To track performance overtime a new emissions index has been defined that shows kg CO₂ equivalent emitted per m² fiberglass of finished product shipped to siter sites and external customers, as unit of production. Index shows an increase in 2022 compared to 2021 from 67 to 96 kg CO₂e/m² fiberglass shipped, meaning an increase in about 30%. That increase is mainly due to a higher consumption of chemicals and fabrics as well as the location where those raw materials were manufactured. The location where raw materials are manufactured is significantly important as it is related to the emission factor allocated for calculation.

Thus, collecting reliable data is crucial to have a starting point where to begin and to define our sustainability strategy going forward. As expected, raw materials are where our efforts must be addressed so we expect, in close cooperation with our customers and our supply chain, propose and work on new solutions to drive emissions reductions in future and be able to achieve our targets and to do our part in combating climate change.

GHG Emissions per scope (%)

Absolute GHG Emission scope 1 & 2 (Metric tons)

GHG Emissions scope 3 (%)

GHG Emissions purchased raw material (%)

GHG Emission index (Kg CO2e per m2 fiberglass shipped)

% Electricity from renewable sources

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5.2 Science-based targets

Concerning climate change, science has spoken. We are answering with science-based targets.

High ambitions

We are highly dedicated to do our part to combat climate change.

To achieve this, we've committed to developing ambitious long-term science-based targets via the Science Based Target initiative and we are already working on developing our targets by the end of this year.

This is a very important and ambitious step in our "Minimizing carbon footprint" pillar within our sustainability strategy.

Science-based

CO₂ reduction targets are considered science based if they are in line with what the latest climate science deems necessary to meet the goals of the Paris Agreement. This international accord limits global warming to well below 1,5°C above pre-industrial levels, in response to increasing urgency for climate action.

5.3 Renewable electricity

From our core values to the products we design, Jupiter Bach is fully committed to reducing our carbon footprint.

Since 2020 all sites at Jupiter Bach have used green electricity via Energy Certificate Attributes (ECAs) for all sites but from 2022 JB decided to stop purchasing EACs as we do think it does not add any greener electricity to grid so no benefits are quite limited. However, JB switches those resources to boost initiatives that increase efficiency in our processes as well as decreasing environmental impact, making our products more affordable and sustainable.

2022 achievements

- Full GHG Inventory, total scope 1, 2 and 3 CO₂e emissions
- Absolute GHG emissions reductions (scope 1+2) decreased by 27% compared to base year 2018.

2023 commitments

- Develop and set science-based targets via SBTi.
- New ESG strategy focused on decarbonization.

5.4 Managing resources, minimizing waste and water

Consumption of materials and generation of waste are significant factors in our environmental footprint. Aligned with our contribution to “responsible consumption and production” (SDG12), we focus on efficient resource utilization, reducing our environmental impact by minimizing waste and increasing the use of recycling as a primary mode of waste disposal.

As with GHG emissions, new indexes have been defined for environmental parameters (energy, waste, water) in relation to production, switching from consumed glass to m2 fiberglass shipped to sister sites and external customers, as unit of production, having data available only for the last two years.

Waste

Waste is managed at each facility according to our global requirements. We work locally with waste-handling companies to identify optimal ways of recycling our waste. In 2022, we recycled 13% of our waste. A stable value is observed in terms of Kg waste/ m2 fiberglass shipped.

Raw material utilization

Through innovation and operational projects, the material utilization is essential in our production. We continue looking for optimization and responsible consumption for a wide variety of materials including chemicals and glass mats. In this regard, glass mats kitting delivered directly from glass suppliers is an option already in use when convenience to optimize cost and consumption as well as reduce waste.

Water

When it comes to water consumption in production, usage is limited to washing fiberglass parts before shipment. We track usage of water and put focus on reduction wherever possible, including water conservation measures and potential improvements in our factories and offices.

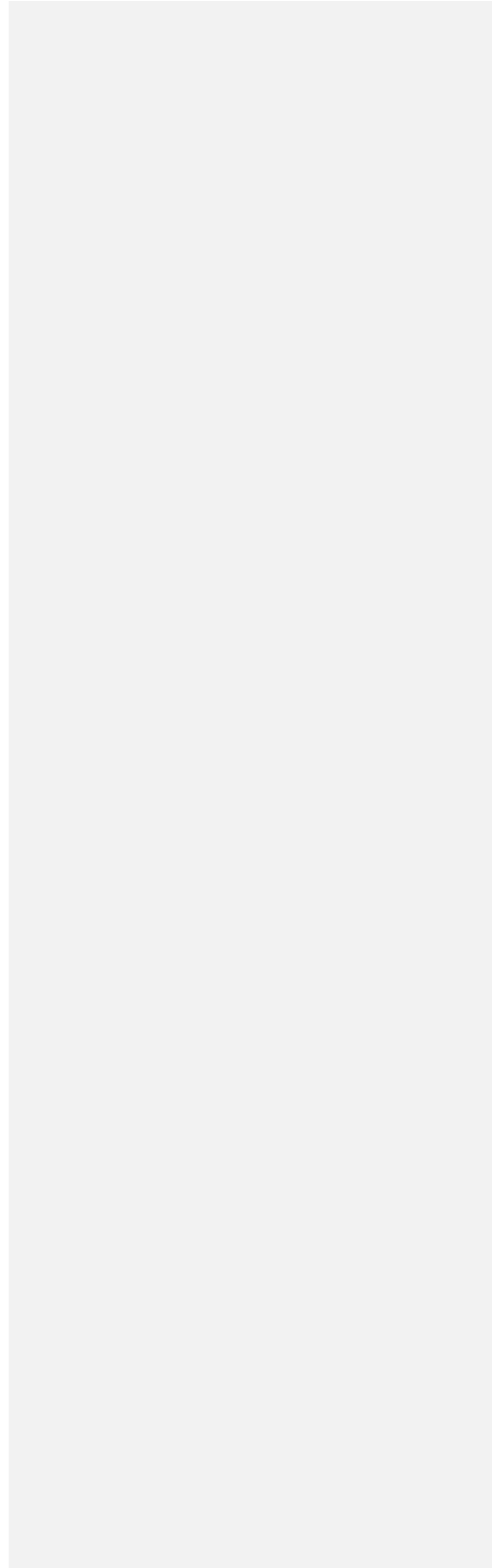
Overall water consumption is about 21 liters/ m2 fiberglass shipped in 2021, reduced by about 10% in the last year.

Photo: XXX

6. Promoting clean energy

6.1 Innovation

6.2 Electronic Inspection and Auditing Tool



Doing our part for a cleaner and more affordable energy

Our business contributes to the transformation of the global energy system through our customer and product portfolio which is 100% focused on the wind industry.

We design and supply nacelle and spinner covers, providing maximum customer benefit at minimum cost. As a result, we support the supply of affordable clean energy. We work in close collaboration with our customers, maintaining a determined focus on innovation to drive continuous improvement.

6.1 Innovation

In 2019, we introduced a new platform for innovative nacelle covers. We call it iO.

iO concept minimizes investments with pre-certified components, and this concept also offers digital design with streamlined configuration and flexible construction variations. Because the use of only one platform for design, we reduce development costs and minimize the need for plugs and molds. Our suite of standard molds with pre-certified components enables automated manufacturing and enables shorter lead time for prototyping and high-volume production. During 2022 one of the top 3 OEM's have shown big interest in our iO concept.

Setting new standards with iO

By implementation of our iO-structural concept, direct steel structure savings of up to 50% can be achieved.

The iO concept's new casting methods enable automated production with timely optimization for both high-volume and prototyping. The single platform also makes packaging, transport, and assembly more efficient and optimized. Compared to traditional nacelle cover production, the iO design enables better utilization of materials and less generation of waste, contributing too to reduce our carbon footprint and deliver more sustainable solutions into market.

The iO concept is a huge step forward in our support of clean and affordable energy to the benefit of a more sustainable world.

Process optimization

By expanding the conveyor system already installed in the gelcoat robot cabin, all the way to the end of the process, improvement has meant an increase in efficiency and quality of products, decrease internal transport, and ease the lamination and infusion work for our operators. This also contribute to safer work conditions and elimination of employees walking between the processes.

Photo: XXX

Thinking outside the box for sustainable solutions

Composite production has for many years been traditional yet not at all simple. We have over the years introduced considerable innovation in the production methods and we continue to do so. During the past year we have increased the research for obtaining composites with significant decreased carbon footprint and expect that this investment will pay off with innovative solutions to be offered to our customers over the coming year and including sustainability in those coming solutions.

6.2 Electronic Inspection and Auditing Tool

In 2021 a new cloud-base system was implemented at all sites where all the inspection plans and audits are documented directly via iPads at the shop floor since then, providing remarkable benefits when it comes to quality, but also efficiency and environment.

Among others, main benefits observed in daily operation are:

- Poka-yokes ("mistake-proofing") introduced in the system to prevent human mistakes and guide employees towards full compliance with customer specifications and procedures.
- Evidence collection and sharing to avoid personal appreciations when it comes to defect categorization.
- Involvement across departments, particularly to resolve conditional approvals (engineering department)
- Full transparency of the inspection process, including improving compliance during inspections.

In addition to benefits above, there are other significant environmental benefits as:

- reduction of paper consumption used for registration that contributed to save emissions of 4.5 Tn CO2e in total.
- elimination of paper waste, in terms of material and transport to treatment destination.

The feedback from the quality inspectors is very positive, as this tool is found easy and simple to use.

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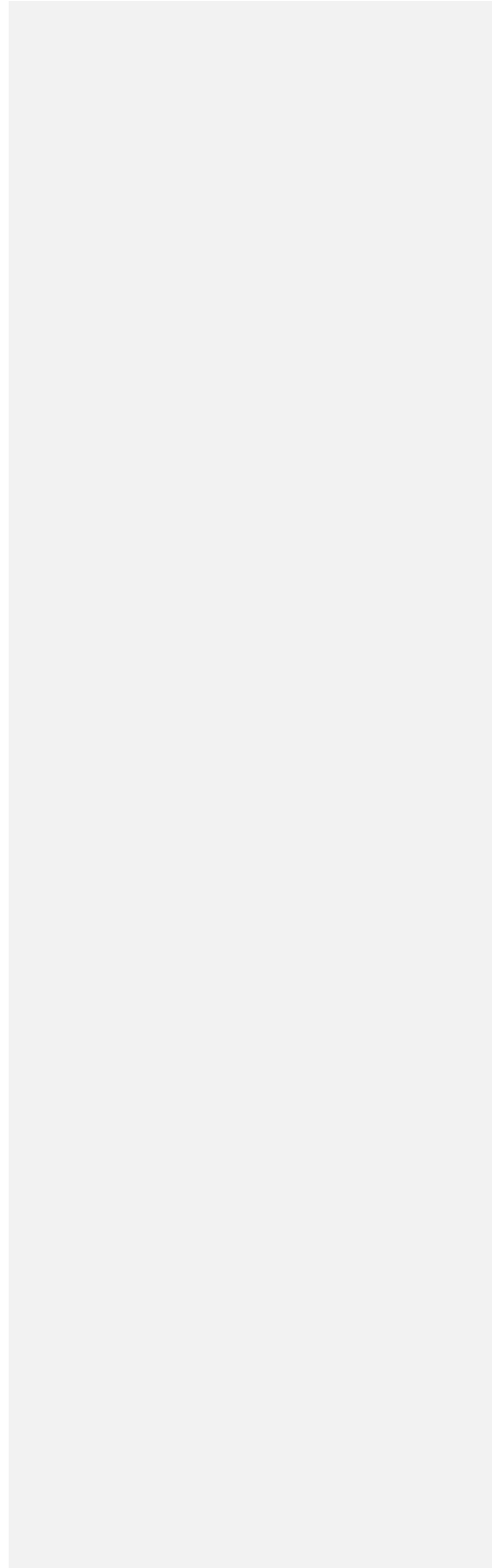
2022 achievements

- Continued innovation and promotion of iO structural concept.
- Expand products range to composites that may substitute steel as well as concrete structures.
- Continue to combine cost-out and sustainability.

2023 commitments

- Digitalization
- Cost out projects combining sustainability within our project model

7. Advancing business ethics



7. Advancing business ethics

Before we call our work sustainable, it must meet high ethical standards.

Advancing business ethics, like all our other sustainability goals, is an ongoing effort that is the responsibility of every person in Jupiter Bach.

No business over bad business

Jupiter Bach doesn't just promote free and fair competition – our policies enforce it. We actively work against extortion, bribery, facilitation payments and all other forms of corruption, unlawful and unethical market conduct. We avoid conflicts of interest, ensuring that personal interests do not unduly influence our professional judgment.

In short, we choose no business over bad business.

Our guide for making the right decisions

In our codes of conduct, Jupiter Bach has set out the basic values of our company concerning corporate and personal responsibility. They are a comprehensive set of principles which appear in two main versions, both sharing the same basic content, with one specifically addressing employees while the other focuses on suppliers. Our IT code of conduct completes the set of codes.

To serve as a guide for every employee and every decision in our daily operations, it's essential that each one of us understands our code of conduct. Therefore, all employees have been trained in our new code of conduct since 2021. For non-operators, this training is done through a mandatory e-learning session. For operators, it is a part of their ongoing training.

Since implementation all new workers in JB have been trained when started as part of their onboarding training program. Follow up on fulfillment and understanding of code of conduct is done via audits and management reviews.

About IT security and conduct, when acting on behalf of Jupiter Bach, it's essential that we demonstrate professional IT communications behavior. From compliance with internet ethics to following software license rules, we maintain high standards in our IT conduct.

Supplier commitment

As part of our approval process, we require suppliers to demonstrate their commitment to our rights requirements by signing the Jupiter Bach supplier code of conduct, including gift and entertainment policy.

Since 2021 all suppliers of direct material have been requested to sign the new code of conduct to demonstrate their commitment. The same goes for selected suppliers of indirect materials, as well as suppliers of transport and distribution solutions. We have also included business ethics as well as health, safety, and environmental topics within our supplier evaluation assessment, being also part of our criteria when choosing partners for our business.

2022 achievements

- Increase the focus on business ethics when auditing suppliers.

2023 commitments

- Define a long-term sustainability strategy with our supply chain

8. Data

Occupational health and safety	Unit	2022	2021	2020
Lost time injuries	Number	7	20	23
... of which fatal	Number	0	0	0
Frequency of Lost Time Injuries (LTI's)	LTI's per 1 mill. working hours	3.2	7.0	8.2
Frequency of Lost Time Injuries (LTI's)	LTI's per 200.000 working hours	0.6	1.4	1.6
Absence due to illness	%	-	5.1	6.0
Absence due to short term illness (< 2 weeks)	%	2.9	1.7	2
Energy	Unit	2022	2021	2020
Direct energy	MWh	8,499	10,253	11,102
... of which natural gas	MWh	6,553	8,135	9,313
... of diesel (for heating)	MWh	283	420	203
... of fuel for vehicles	MWh	1,663	1,698	1,586
Indirect energy	MWh	12,528	13,903	14,521
... of which is electricity	MWh	9,813	11,432	12,428
... of which is from renewable sources	%	29	100	100
... of which is district heating	MWh	2,715	2,471	2,093
Total energy use	MWh	21,027	24,156	25,623
... of which is from renewable sources	%	13.5	57.0	56.3
Energy Index	Kwh energy/ Metric m ² fiberglass shipped	25.2	22.0	22.2
Waste	Unit	2022	2021	2020
Waste	Metric tonnes	4,535	5,973	6,131
... of which goes for recycling	Metric tonnes	579	997	600
... of which goes for incineration	Metric tonnes	3,032	3,970	4,525
... of which goes for landfill	Metric tonnes	698	666	628
... of which goes for hazardous waste	Metric tonnes	227	340	378
Waste Index	Kg waste/ m ² fiberglass shipped Metric	5.44	5.44	5.31

Fresh water		Unit	2022	2021	2020
M ³ fresh water	M ³		17,938	25,920	26,956
Water Index	Liters/ m ² fiberglass shipped	Metric	21.5	23.6	23.4
GHG emissions		Unit	2022	2021	2020
Scope 1 / direct energy	Metric tonnes CO2e		2,201	2,594	2,777
... of which natural gas	Metric tonnes CO2e		1,325	1,644	1,883
... of gas/oil (heating)	Metric tonnes CO2e		69	101	50
... of fuel for vehicles (mobile combustion)	Metric tonnes CO2e		391	404	378
... of VOC's	Metric tonnes CO2e		416	445	466
Scope 2 / indirect energy	Metric tonnes CO2e		4,296	21	18
... of which electricity	Metric tonnes CO2e		4,270	0	0
... of which district heating	Metric tonnes CO2e		26	21	18
Scope 1+2 / total CO2e emissions	Metric tonnes CO2e		6,497	2,615	2,795
... per m ² fiberglass shipped	Kg CO2e/ fiberglass shipped	Metric m ²	7.8	2.4	2.4
... per revenue	Metric tonnes CO2e/DKKm		754.5	2.9	3.4
Scope 3 / indirect	Metric tonnes CO2e		73,613	70,803	67,525
... of which is purchased goods and services	Metric tonnes CO2e		65,237	61,909	58,149
... of which is capital goods	Metric tonnes CO2e		16	260	341
... of which is fuel and energy related activities	Metric tonnes CO2e		1,085	1,391	1,454
... of which is upstream transportation & distribution	Metric tonnes CO2e		2,469	2,964	2,641
... of which is waste generated in operations	Metric tonnes CO2e		176	260	320
... of which is business travel	Metric tonnes CO2e		110	38	40
... of which is employees commuting	Metric tonnes CO2e		1,580	1,454	1,531
... of which is downstream transportation & distribution	Metric tonnes CO2e		2,455	2,118	2,397
... of which is end-of-life of sold products	Metric tonnes CO2e		485	408	652
Scope 3	Metric tonnes CO2e				
... per m ² fiberglass shipped	Kg CO2e/ m ² fiberglass shipped	Metric	88.2	64.5	58.5
... per revenue	Metric tonnes CO2e		754.5	79.8	83.2
Scope 1+2+3 / total CO2e emissions	Metric tonnes CO2e		80,110	73,418	70,320
... per m ² fiberglass shipped	Kg CO2e/ fiberglass shipped	Metric m ²	96.0	66.9	61.0
... per revenue	Metric Tonnes CO2e/DKKm		106.2	82.7	86.7

		2022	2021	2020
Local community	Unit			
Official sanctions or fines, safety	Number	0	0	0
Official sanctions or fines, environment	Number	0	0	0
Certifications	Unit	2022 ²	2021 ²	2020 ¹
Sites with ISO 14001 certifications*	%	100%	100%	100%
Sites with ISO 45001/ OSHAS 18001 certifications*	%	100%	100%	100%
People	Unit	2022	2021	2020
Employees headcount	Number	1,149	1,057	1,254
... of which is direct labor	Number	958	805	1,140
... of which is indirect labor	Number	191	252	114
... of which is < 30 years	%	18	21	23
... of which is 30 – 50 years	%	65	60	64
... of which is >50 years	%	17	19	13
... of which is in leadership positions ²	%	3	3	5
... of which is in senior leadership positions ³	%	1	1	1
Employee headcount per region				
Europe	Number	784	608	746
China	Number	225	283	387
US	Number	140	166	121
Gender diversity	Unit	2022	2021	2020
Female employees, headcount	%	44	38	34
... of which is < 30 years	%	15	15	20
... of which is 30 – 50 years	%	70	68	70
... of which is >50 years	%	15	17	10
Females in leadership positions ²	%	26	26	30
Female in senior leadership positions ³	%	0	0	7

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